
Færchfonden

Lægårdsvej 10, 5., DK-7500 Holstebro

Annual Report for 2024

CVR No. 78 66 00 15

The Annual Report was presented and adopted at the Board Meeting of the foundation on 29/4 2025

Rasmus Færch
Chairman of the
general meeting

This version of the Annual Report is a translation of the official Annual Report in Danish. In case of any discrepancies the Danish Annual Report published at www.cvr.dk shall prevail.



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Management's statement

The Executive Board and Board of Directors have today considered and adopted the Annual Report of Færchfonden for the financial year 1 January - 31 December 2024.

The Annual Report is prepared in accordance with the Danish Financial Statements Act.

In our opinion the Financial Statements and the Consolidated Financial Statements give a true and fair view of the financial position at 31 December 2024 of the Foundation and the Group and of the results of the Foundation and Group operations and of consolidated cash flows for 2024.

In our opinion, Management's Review includes a true and fair account of the matters addressed in the Review.

Holstebro, 29 April 2025

Executive Board

Claus Fynbo Larsen
CEO

Board of Directors

Rasmus Færch
Chairman

Per Egebæk Have
Deputy Chairman

Annemette Færch

Bjarke Hedelund Færch

Carsten With Thygesen

Kurt Hedegaard Carstensen

Maya Lauridsen Færch

Poul Erik Fabio Færch Francati

Tine Færch Jørgensen

Independent Auditor's report

To the board of Færchfonden and the Foundation Authority

Opinion

In our opinion, the Consolidated Financial Statements and the Parent Foundation Financial Statements give a true and fair view of the financial position of the Group and the Parent Foundation at 31 December 2024 and of the results of the Group's and the Parent Foundation's operations as well as of the consolidated cash flows for the financial year 1 January - 31 December 2024 in accordance with the Danish Financial Statements Act.

We have audited the Consolidated Financial Statements and the Parent Foundation Financial Statements of Færchfonden for the financial year 1 January - 31 December 2024, which comprise income statement, balance sheet, statement of changes in equity and notes, including a summary of significant accounting policies, for both the Group and the Parent Foundation, as well as consolidated statement of cash flows ("the Financial Statements").

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs) and the additional requirements applicable in Denmark. Our responsibilities under those standards and requirements are further described in the "Auditor's responsibilities for the audit of the Financial Statements" section of our report. We are independent of the Group in accordance with the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (IESBA Code) and the additional ethical requirements applicable in Denmark, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Statement on Management's Review

Management is responsible for Management's Review.

Our opinion on the Financial Statements does not cover Management's Review, and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Financial Statements, our responsibility is to read Management's Review and, in doing so, consider whether Management's Review is materially inconsistent with the Financial Statements or our knowledge obtained during the audit, or otherwise appears to be materially misstated.

Moreover, it is our responsibility to consider whether Management's Review provides the information required under the Danish Financial Statements Act.

Based on the work we have performed, in our view, Management's Review is in accordance with the Consolidated Financial Statements and the Parent Foundation Financial Statements and has been prepared in accordance with the requirements of the Danish Financial Statements Act. We did not identify any material misstatement in Management's Review.

Management's responsibilities for the Financial Statements

Management is responsible for the preparation of consolidated financial statements and parent foundation financial statements that give a true and fair view in accordance with the Danish Financial Statements Act, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the Financial Statements, Management is responsible for assessing the Group's and the Parent Foundation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting in preparing the Financial Statements unless Management either intends to liquidate the Group or the Parent Foundation or to cease operations, or has no realistic alternative but to do so.

Independent Auditor's report

Auditor's responsibilities for the audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Financial Statements.

As part of an audit conducted in accordance with ISAs and the additional requirements applicable in Denmark, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and the Parent Foundation's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.
- Conclude on the appropriateness of Management's use of the going concern basis of accounting in preparing the Financial Statements and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's and the Parent Foundation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and the Parent Foundation to cease to continue as a going concern.
- Evaluate the overall presentation, structure and contents of the Financial Statements, including the disclosures, and whether the Financial Statements represent the underlying transactions and events in a manner that gives a true and fair view.
- Plan and perform the group audit to obtain sufficient appropriate audit evidence regarding the financial information of the entities or business units within the group as a basis for forming an opinion on the Consolidated Financial Statements. We are responsible for the direction, supervision and review of the audit work performed for purposes of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Independent Auditor's report

Aarhus C, 29 April 2025

PricewaterhouseCoopers

Statsautoriseret Revisionspartnerselskab

CVR No 33 77 12 31

Mads Meldgaard

State Authorised Public Accountant

mne24826

Keld A. M. Nielsen

State Authorised Public Accountant

mne40037

General information about the fund

The Foundation

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Lægårdsvej 10, 5.
DK-7500 Holstebro

Telephone: + 45 96 10 60 30
Email: faerchfonden@faerchfonden.dk
Website: www.færchfonden.dk

CVR No: 78 66 00 15
Financial period: 1 January - 31 December
Municipality of reg. office: Holstebro

Board of Directors

Rasmus Færch, chairman
Per Egebæk Have, deputy chairman
Annemette Færch
Bjarke Hedelund Færch
Carsten With Thygesen
Kurt Hedegaard Carstensen
Maya Lauridsen Færch
Poul Erik Fabio Færch Francati
Tine Færch Jørgensen

Executive Board

Claus Fynbo Larsen

Auditors

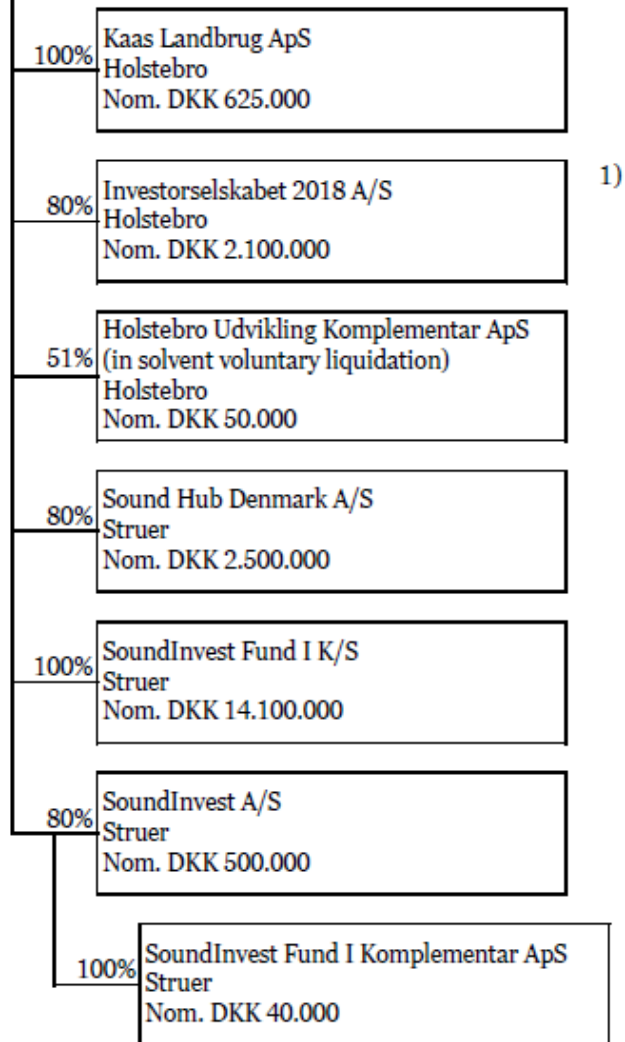
PricewaterhouseCoopers
Statsautoriseret Revisionspartnerselskab
Jens Chr. Skous Vej 1
DK-8000 Aarhus C

Group Chart

Parent foundation

Færchfonden
Holstebro
Nom. DKK 748.400

Subsidiaries



1) The nominally ownership is 76.2 %. The subsidiary's holding of own shares leads to an ownership interest of 80%.

Financial Highlights

Seen over a 5-year period, the development of the Group is described by the following financial highlights:

	Group				
	2024	2023	2022	2021	2020
	TDKK	TDKK	TDKK	TDKK	TDKK
Key figures					
Profit/loss					
Revenue	37,967	36,794	26,337	24,478	23,550
Profit before financial items	-22,745	-23,683	-102	1,936	28,075
Profit/loss of financial income and expenses	132,652	125,424	-151,633	131,850	135,826
Net profit/loss for the year	88,131	88,516	-104,970	116,542	133,684
Balance sheet					
Balance sheet total	1,990,162	1,983,208	1,945,181	2,159,211	2,031,190
Investment in property, plant and equipment	12,146	12,825	12,490	12,670	4,193
Equity	1,895,552	1,819,494	1,735,658	1,870,294	1,768,838
Cash flows					
Cash flows from:					
- operating activities	-19,593	-13,612	-22,517	-8,298	-10,289
- investing activities	-20,630	-1,130	-96,956	-73,558	-54,040
- financing activities	-105,926	-69,529	-19,063	-9,546	-6,921
Number of employees	22	21	9	9	8
Ratios					
Solvency ratio	95.2%	91.7%	89.2%	86.6%	87.1%
Return on equity	4.7%	5.0%	-5.8%	6.4%	7.8%

In previous years, Færchfonden has applied the exception in accordance with section 13(1) in the Danish Financial Statements Act, which is why certain subsidiaries have not been consolidated, as these were considered to be insignificant in accounting terms. The consolidation therefore only included Færchfonden and Kaas Landbrug ApS, while the investments in the insignificant companies were recognised in the consolidated financial statements under the item "Other investments".

With effect from the current year, Færchfonden has consolidated all subsidiaries, and has therefore corrected the comparative figures for 2023. The comparative figures for 2022, 2021 and 2020 in the summary of key figures and ratios have not been adjusted, in accordance with section 101(3) in the Danish Financial Statements Act, and are therefore not directly comparable with 2023 and 2024.

Management's review

1. Purpose

Færchfonden is a business foundation founded in 1984 by Kirsten Færch and Jørgen Færch with the following purpose:

- A) To secure and preserve the businesses now or later run by the descendants of Rasmus and Magdalene Færch or related businesses of any kind and directly or indirectly to preserve the strength and continuity of these businesses and of the businesses that either are or may become linked to this both at home and abroad. The Foundation must be able to set up new enterprises if the Board of Directors of the Foundation deems it appropriate to be able to implement the Foundation's purpose, just as the Foundation must be able to sell or close down similar enterprises if this is deemed necessary.
- B) To provide support primarily to descendants of the founders, but also to Ernst and Lise Færch and Erik and Gerda Færch, if this is aimed at the education of young people and further education of the elderly. Support cannot be given to the founders themselves or to the persons or companies who may contribute to the Foundation's assets or to the cohabiting or surviving spouses of such contributors.
- C) To provide support for initiative, entrepreneurship and ingenuity, preferably of a commercial nature, just as it can support scientific, cultural, social and leisure purposes.
- D) To support charitable or otherwise non-profit purposes.

2. Mission, vision and values

Færchfonden's work is driven by a vision, mission and values, which are based on the will of the founders and the purposes enshrined in the foundation's constitution.

The heart of the foundation is the vision of making a difference for the Færch family and Northwest Jutland.

Based on the vision, the foundation works with a mission for the Færch family and Northwest Jutland. In relation to the Færch family, the foundation must support the family's enterprise, entrepreneurship, business acumen and education, as well as care about family unity and commitment.

Regarding Northwest Jutland, the foundation must support the enterprise, growth and attractiveness of the Northwest Jutland area through the development of business, entrepreneurship, culture and education.

Since it is mainly the return from the fund's investments, the majority of which is made in global securities, that is used in the fund's work for the Færch family and for Northwest Jutland, the mission consists of a third element: to invest globally and spend locally.

The expressions "*Det ska' ku' nyt*", "*Det ska' ku' flyt*" and "*Det ska' gøres ordentligt*" are Færchfonden's values on which the foundation bases its work on.

3. Main activities

The main activity of Færchfonden consists of investment in properties, securities and other forms of capital investment, including in associated companies and subsidiaries that support the foundation's vision and mission. In addition, Færchfonden makes monetary distributions for purposes within the framework of the foundation's charter and established distribution policy.

4. Profit of the year

The total financial result for Færchfonden in 2024 is DKK 113 million before tax.

The annual result is positively affected by an especially good return from stocks and bonds. Additionally, the Foundation's rental properties and shares in Færch Group also contributed positively to the annual result.

Overall, the financial result for the year is assessed as satisfactory.

Management's review

5. Events of the year

Important events for Færchfonden in 2024 are described below.

5.1. The Foundation's Anniversary

On October 26, 2024, Færchfonden celebrated 40 years since Kirsten and Jørgen Færch founded the Foundation at an anniversary event. On the occasion of the 40th anniversary, an anniversary publication was also published about the history and work of Færchfonden since its founding in 1984.

5.2. Composition of the board

Maya Lauridsen Færch was re-elected to Færchfonden's board of directors for a four-year period at the election meeting among the founders' descendants on 22 March 2024.

In addition, at its annual meeting on 18 April 2024, Færchfonden's board of directors re-appointed Carsten With Thygesen and Per Egebæk Have as expert board members for a four-year period.

5.3. Development and transformation project of Hospital ground ("Sygehusgrunden")

A main focus for Færchfonden is the urban development and transformation project "Sygehusgrunden", which will develop the former hospital in Holstebro into a new sustainable district, where the majority of the existing building stock of 86,000 m² is preserved and converted to new purposes.

To support this main focus, Færchfonden appointed a project director in March 2024 for the foundation's involvement in Sygehusgrunden, including experience from the development of the former Aarhus Municipal Hospital into the University City.

Overall, the Færchfonden is involved in Sygehusgrunden in two ways: co-ownership of Sygehusgrunden P/S and the foundation's analysis of the future uses for Sengetårnet.

Sygehusgrunden P/S

Sygehusgrunden P/S, with an ownership group consisting of Holstebro Municipality, Akselerator A/S and Færchfonden, is responsible for the urban development and transformation project itself as a land development company. A project that continued its progress in 2024:

The master plan for Sygehusgrunden was completed and handed over to Holstebro Municipality for use in the municipality's local planning work for the future district. A developer has initiated a project to establish senior housing on Sygehusgrunden, and dialogue has been established with investors who are interested in developing areas and buildings on Sygehusgrunden. In addition, the hospital's former boiler building has been transformed into a cultural venue, called Kedlen, where the first events were held in 2024.

Sygehusgrunden P/S has, with the completion and handover of the master plan to the municipality, reached a new phase in the urban development and transformation project. Therefore, the owners of Sygehusgrunden P/S, in close collaboration with the company's former chairman of the board, Niels Højberg, chose to implement a change of chairman at the end of 2024, where Rasmus Færch joined the board and took over the chairmanship from Niels Højberg, who resigned from the board in that context.

Sengetårnet

In April 2024, Færchfonden initiated an analysis of the future uses of the so-called Sengetårn – the building that, among other things, housed the inpatient ward and maternity clinic at the former hospital – with assistance from Cubo Arkitekter and Søren Jensen Rådgivende Ingeniørfirma.

With its nine floors and approximately 20,000 m², Sengetårn is the largest building on Sygehusgrunden, and constitutes nearly a quarter of the total building area. It is therefore important for the overall urban development and transformation project that a good solution is found for Sengetårn's future role in the future district.

Management's review

In 2024, the analysis work resulted in the preparation of a draft project for the transformation of Sengetårnet into housing with a focus on sustainable transformation, recycling of materials and an ambition for DGNB Gold certification, as well as a market study regarding the demand for housing and expected market prices for the sale and/or rental of housing in Holstebro. The analysis work will continue in 2025 with a focus on identifying opportunities to utilize part of the building for other activities that better support the foundation's main philanthropic focus areas - education, culture, business and entrepreneurship.

5.4. Merger between Holstebro Udvikling P/S og Sygehusgrunden P/S

Holstebro Udvikling P/S and Sygehusgrunden P/S merged in August 2024 with Sygehusgrunden P/S as the continuing company.

Holstebro Udvikling P/S, owned by Holstebro Municipality and Færchfonden, was founded in 2018 to support urban development in Holstebro. Holstebro Udvikling P/S prepared, among other things, the City Plan containing proposals for how to ensure that Holstebro continues to be an exciting and vibrant city. The master plan for Sygehusgrunden is based on the City Plan.

Since 2022, Holstebro Udvikling P/S has also been responsible for the implementation of various activities on Sygehusgrunden, among other things with the aim of showing the public how the old hospital buildings can be used in new ways.

Holstebro Udvikling P/S and Sygehusgrunden P/S have had an increasing degree of common areas of contact and overlap of tasks, which is why the owners of the two companies decided to merge the companies.

5.5. Sound Hub Denmark A/S – one of Europe's best startup environments

Sound Hub Denmark A/S, owned by Vald. Birn Holding and Færchfonden, is an international sound technology innovation environment and incubator within sound and acoustics located in Struer and with Struer Municipality as a central partner.

In March 2024, the international business newspaper Financial Times published a list of the 125 most recognized startup environments in Europe. Overall, Sound Hub Denmark A/S was recognized as the 34th best European startup environment. This ranking was the best among Danish startup environments and the 4th best ranking among Scandinavian and Baltic startup environments. In addition, Sound Hub Denmark A/S was recognized as the best in Europe within the Office & Lab Space category.

One of Sound Hub Denmark's key activities is the accelerator program SoundTech Accelerator Program for both Danish and foreign startups within sound and acoustics. Over the years, the SoundTech Accelerator Program has experienced increasing interest from startups. In 2024, the number of applicants for the accelerator program for 2025 broke a record with close to 100 applications from around 40 different countries: twice as many applications as the previous year.

5.6. SoundInvest A/S with six active investments

Færchfonden, together with Vald. Birn Holding, founded the management company SoundInvest A/S in 2023. SoundInvest was to invest, through the venture fund SoundInvest Fund I, in the startups that were selected to participate in Sound Hub Denmark's SoundTech Accelerator Program.

2024 was therefore SoundInvest's first full "investment year". By the end of 2024, SoundInvest had made six investments in startups within sound and acoustics, both Danish and foreign.

SoundInvest is still working to raise the remaining venture capital to make a "final closing" of Sound Invest Fund I. In addition, SoundInvest is in dialogue with potential investors who are interested in participating in a future SoundInvest Fund II, which aims to have significantly larger venture capital than SoundInvest Fund I.

Management's review

5.7. Compliance with Principles for Responsible Investments

Færchfonden wants more of its investments to contribute to sustainable and responsible development in the surrounding society, and the foundation believes that high long-term returns can be combined with respect for the environment and society. Therefore, Færchfonden has a strategy for sustainable investments.

A key point in the strategy for sustainable investments is Færchfonden's accession to the UN-supported Principles for Responsible Investments (PRI). The PRI is a series of principles that are intended to contribute to the development of a more sustainable global financial system. Færchfonden joined the PRI at the end of 2022, and the first full calendar year is a "trial year" without reporting requirements.

This meant that 2024 was the first year in which Færchfonden had to report to the PRI Secretariat on the foundation's work with and compliance with the PRI. The PRI Secretariat has concluded, based on Færchfonden's reporting, that the foundation is following the PRI. Færchfonden has hereby maintained its accession to the PRI until the next reporting cycle.

6. Purpose and expectations for the coming year

The urban development and transformation project Sygehusgrunden will continue to be Færchfonden's main focus in 2025, including through the foundation's involvement in the land development company Sygehusgrunden P/S and the continued analysis of the future uses of Sengetårnet.

It appears in Færchfonden's strategy for sustainable investments that 10% of the foundation's total return-generating assets, by the end of 2025, must consist of impact investments. The realization of this target figure will be a central focus area for Færchfonden in 2025.

Færchfonden also expects to begin a strategy process in 2025 with the aim of revising the Foundation's philanthropy strategy and communication strategy.

For 2025, Færchfonden expects an overall positive financial result, but at a lower level than 2024.

7. Distributions during the years

In 2024, a total of DKK 15.0 million was distributed. The distributions are divided into the following main categories:

	2024	2023
	TDKK	TDKK
Scientific, cultural, social and leisure purpose	8.376	4.427
Other charitable and non-profit purposes	6.586	6.230
Family	0	300
Total distribution	14.962	10.957

8. Purpose-related investments

In addition to the above-mentioned grants, Færchfonden makes purpose-related investments. The purpose-related investments are implemented with the aim of creating a particularly positive impact on Northwest Jutland, which cannot be achieved solely through the foundation's grants to applicant-driven projects, and where the financial return is secondary.

Purpose-related investments are mainly made in the form of loans and capital commitments to companies, organizations and foundations. Færchfonden's purpose-related investments are often affiliated with the

Management's review

foundation as associated companies or subsidiaries and owned in partnership with other actors. The largest purpose-related investment for Færchfonden is currently Sygehusgrunden P/S.

The market value of the Færchfonden's purpose-related investments is DKK 58 million.

9. Statement of distribution policy

Færchfonden's philanthropic work is based on the foundation's act, and the philanthropic strategy is based on the founders' desire to make a difference for the Færch family and for Northwest Jutland. The overall goals are to support the cohesion and enthusiasm of the Færch family and to support growth and development in Northwest Jutland through a focus on attracting, receiving and retaining citizens, visitors, companies and organizations.

According to the act, Færchfonden provides support to:

- Descendants of the founders (foundation purpose B)
Support for the Færch family's enterprise primarily within the areas of education and entrepreneurship.
- Initiative, enterprise and ingenuity in Northwest Jutland (foundation purpose C)
Support for projects that demonstrate initiative, enterprise and ingenuity within the areas of entrepreneurship, business, culture and education in Northwest Jutland.
- Charity and non-profit purposes (foundation purpose D)
Support for projects of a social and non-profit nature in Northwest Jutland as well as support for selected relief organizations operating in crisis-stricken areas in the world.

Færchfonden is basically application-driven. It is Færchfonden's administration that processes and recommends projects for the board's decision. The board processes applications approximately five times a year.

In addition, Færchfonden itself initiates strategic projects in partnership with actors in Northwest Jutland, and the foundation also initiates purpose-related projects that have a combined investment and philanthropic element and with a special focus on urban development in connection with Sygehusgrunden in Holstebro and entrepreneurship in Sound Hub Denmark A/S in Struer.

In accordance with the foundation's purposes C and D, Færchfonden provides support to organizations, associations etc. Individuals or private companies are therefore not supported.

The distributions are financed by the return from Færchfonden's investments. The distribution framework for the coming year is adopted by Færchfonden's board of directors in connection with the approval of the annual report in March. In 2024, the distribution framework was DKK 30 million, and a total of DKK 15 million was distributed. The distribution framework for 2025 is expected to be at the same level as in 2024.

10. Statement for good fund management

Færchfonden follows the recommendations of the Committee for Good Fund Governance's Recommendations for Good Fund Governance, except for recommendation no. 2.5.1 which is followed partly.

The statutory statement on good fund governance, cf. section 77 a of the Danish Financial Statements Act, can be found on the Færch Foundation's website: <https://faerchfonden.dk/god-fondsledelse/>. Information on the members of the board of directors (recommendation no. 2.3.4) and the independence of the board of directors (recommendation no. 2.4.1) is given in the notes to this annual report.

Management's review

11. Information about Board members

	Rasmus Færch	Per Egebæk Have	Annemette Færch	Bjarke Hedelund Færch
Position	Chairman of the Board of Directors of the Foundation	Deputy Chairman of the Board of Directors of the Foundation	Member of the Board of Directors of the Foundation	Member of the Board of Directors of the Foundation
Age*	63	68	66	40
Gender	Male	Male	Female	Male
Appointed to the Board of Directors	26 October 1984	15 April 2016	26 October 1984	11 June 2021
Re-appointed	Appointed due to the articles of the Foundation. Retirement is to take place at the end of the calendar year in which he turns 70 years of age.	Re-appointed in 2024 for a four-year period.	Appointed due to the articles of the Foundation. Retirement is to take place at the end of the calendar year in which she turns 70 years of age.	No. Appointed by and among the descendants of the founders for a four-year period.
End of appointment period	N/A (see above)	2028	N/A (see above)	2025
Special competences of the member	Close member of the family of the founders.	Global leadership, financial management and family ownership/foundations.	Close member of the family of the founders.	Member of the family of the founders.
Appointed by authorities	No	No	No	No
Is the member considered independent?	No, due to the close family bonds to the founders.	Yes	No, due to the close family bonds to the founders.	No, due to the close family bonds to the founders.
Remuneration as member of the Board of Directors (thousand DKK)	Fixed remuneration: 600 (2023: 432) Committee meetings: 257 (2023: 96)	Fixed remuneration: 400 (2023: 324) Committee meetings: 62 (2023: 60)	Fixed remuneration: 200 (2023: 297) Committee meetings: 257 (2023: 96)	Fixed remuneration: 200 (2023: 162) Committee meetings: 37 (2023: 24)
Other material directorships	<p>Chairman: Ejendomsselskabet Nordlandet ApS Investorselskabet 2018 A/S IsoFirms ApS Sygehusgrunden P/S Sygehusgrunden Komplementar ApS Team Invest ApS</p> <p>Vice Chairman: Danhydra A/S Danhydra Holding A/S</p> <p>Member of the Board: Den selvejende inst. Struer Museum Den Erhvervsdrivende Fond Businesspark Struer Ejendomsselskabet Nyholmvej, Holstebro ApS Slovakian Field Invest A/S Tectona Holding ApS Ved Fjorden Træning ApS Ved Fjorden 2 A/S</p> <p>CEO and member of the board: Færch Invest 2019 ApS Ramasøch ApS</p> <p>CEO: Breinholt af 1903 ApS CL Færch Invest ApS Ejendomsselskabet Hanstholmvej, Thisted ApS Færch af 2010 ApS Færch af 25. juni 2010 ApS</p> <p>Malau Invest ApS R. Færch Invest ApS Thumberlina ApS SLAF ApS</p>	<p>Chairman: Biiten og Mads Clausens Fond BMC Aviation A/S BMC Holding II A/S BMC Invest A/S B&MC Borgen A/S B&MC Holding, Nordborg A/S Danfoss Historical Center A/S</p> <p>Vice Chairman: Schackenborg Fonden</p> <p>Member of the Board: Alsik A/S CIE Ejendomsselskab P/S Komplementarselskabet CIE Ejendomsselskab ApS Linak A/S Linak Fonden Linak Holding A/S Nordborg Feriepark Holding A/S Nordborg Resort A/S Nordborg Resort Ejendom A/S Nordic Compound A/S Nordic Compound Invest A/S Nordic Compound Management A/S Project Zero-Fonden Schackenborg Landbrug A/S Sønderborg Lufthavn A/S</p>	<p>Chairman: Ejendomsselskabet Nyholmvej, Holstebro ApS Ensemble Midtvest Ved Fjorden Træning ApS Ved Fjorden 2 A/S 4Life Solutions ApS</p> <p>Vice Chairman: Kaas Landbrug ApS</p> <p>Member of the Board: Danhydra A/S Danhydra Holding A/S EC Mes Holding ApS EC Security ApS Executive Capital Administration A/S Executive Capital I A/S Fonden for Opførelse af Heart Greengo Energy A/S Greengo Energy Group A/S GreenUp II 2021 ApS GreenUP III Invest ApS Kampmannsgaard P/S Komplementarselskabet Kampmannsgaard ApS Koncenton Kampmanns Gaard A/S</p> <p>CEO: AMVI Holding ApS AMVI II ApS Anpartsselskabet af 25. juni 2010 nr. 11 Anpartsselskabet af 25. juni 2010 nr. 12 Anpartsselskabet af 25. juni 2010 nr. 13 Færch og Døtre ApS MAF Invest ApS</p>	<p>Chairman: Munke Bolig ApS Munke Bolig Holding ApS Munke Bolig Holding 1 ApS Toppac A/S</p> <p>Vice Chairman: Catering Danmark ApS Færch & Co. Gastro ApS Loeschall A/S</p> <p>Member of the Board: Den Selvejende Institution Kornmod Realskole Fonden Musik- og Teaterhuset, Silkeborg Kaas Landbrug ApS uQualio ApS</p> <p>CEO and member of the board: Færch Ejendom ApS Færch & Co. Estate ApS Færch & Co. Holding ApS Færch & Co. Holding 1 ApS Færch & Co. Kapital ApS Færch & Co. Lys ApS Færch & Co. Packaging ApS Helgoland Estate ApS Selskabet af 24. juni 2021 ApS</p> <p>CEO: BF Equity ApS Flower of Life ApS Humleby ApS Metervej Estate ApS Nikkelvej Estate ApS</p>

Management's review

	Carsten With Thygesen	Kurt Hedegaard Carstensen	Maya Lauridsen Færch	Poul Erik Fabio Færch Francati	Tine Færch Jørgensen
Position	Member of the Board of Directors of the Foundation	Member of the Board of Directors of the Foundation	Member of the Board of Directors of the Foundation	Member of the Board of Directors of the Foundation	Member of the Board of Directors of the Foundation
Age*	60	63	37	56	36
Gender	Male	Male	Female	Male	Female
Appointed to the Board of Directors	24 April 2020	21 April 2023	12 June 2020	16 May 2022	21 April 2023
Re-appointed	Re-appointed in 2024 for a four-year period.	No. Appointed for a four-year period.	Re-appointed in 2024 by and among the descendants of the founders for a four-year period.	No. Appointed for a four-year period. Appointed by and among the descendants of the family branches Tineke and Stener Færch, Grete and John Limb and Annelise Færch.	No. Appointed by and among the descendants of the founders for a four-year period.
End of appointment period	2028	2027	2028	2026	2027
Special competences of the member	Investments and philanthropy.	Family ownership/foundations, leadership, and business economics.	Member of the family of the founders.	Member of the family of the founders.	Member of the family of the founders.
Appointed by authorities	No	No	No	No	No
Is the member considered independent?	Yes	Yes	No, due to the close family bonds to the founders.	Yes	No, due to the close family bonds to the founders.
Remuneration as member of the Board of Directors (thousand DKK)	Fixed remuneration: 200 (2023: 162) Committee meetings: 12 (2023: 12)	Fixed remuneration: 200 (2023: 135) Committee meetings: 12 (2023: 0)	Fixed remuneration: 200 (2023: 162) Committee meetings: 137 (2023: 60)	Fixed remuneration: 200 (2023: 162) Committee meetings: 12 (2023: 24)	Fixed remuneration: 200 (2023: 135) Committee meetings: 37 (2023: 12)
Other material directorships	Chairman: Aktieselskabet Rold Skov Savværk Arkitektskolen Aarhus A/S Lindenberg Gods A/S Lindenberg Skovselskab Fonden Jagtejendommen i Trend Skov Investeringsforeningen Formuepleje Kapitalforeningen Formuepleje Epikur Kapitalforeningen Formuepleje Fokus Kapitalforeningen Formuepleje Pareto Kapitalforeningen Formuepleje Penta Kapitalforeningen Formuepleje Safe Kapitalforeningen FP LFI Silva Investments A/S Silva Baltica 1 ApS Silva Baltica 2 ApS Silva Baltica 3 ApS Silva Baltica 4 ApS Silva Baltica 5 ApS Member of the Board: Dansk Selskab for Virksomhedsledelse Den Schimmelmanske Fond Formuepleje A/S Formuepleje Holding A/S CEO: Cresco Capital A/S Cresco Capital Services A/S	Chairman: Company Healthcare A/S Mølholm-Klinikken Ejendom ApS Privatmedicinsk Klinik Mølholm A/S Member of the Board: COC Office A/S Den Erhvervsdrivende Fond Varde Fritidscenter 2018 E. Bank Lauridsen Holding A/S Great Northern A/S Isabella A/S Isabellafonden JCI Holding A/S Komplementar Mølholm ApS K & C Holding A/S Privathospitalet Mølholm P/S Riis Holding A/S Schelenborg Gods ApS Søstrene Grenes Holding ApS Søstrene Grenes Import A/S Varde Fritidscenter Sportellet 2018 A/S CEO and member of the board: Blue Hors ApS Syren Support ApS CEO: Koldingvej 2, Billund A/S	Member of the Board: Færch Invest 2019 ApS Home.Earth K/S Ramasøch ApS CEO: Thumberlina ApS	CEO: Anpartsselskabet af 25. juni 2010 nr. 20 F & F Ejendomme ApS	N/A

*Note: Age at the time of signing the annual report at the Annual General Meeting of Færchfonden on April 29, 2025.

Income statement 1 January - 31 December

	Note	Group		Parent foundation	
		2024	2023	2024	2023
		TDKK	TDKK	TDKK	TDKK
Revenue		37,967	36,794	27,640	26,528
Value adjustments of assets held for investment		7,032	-13,259	7,032	-13,259
Other operating income		53	54	53	54
Expenses for raw materials and consumables		-161	-209	0	0
Other external expenses		-29,548	-23,578	-21,161	-19,722
Gross profit		15,343	-198	13,564	-6,399
Staff expenses	1	-31,359	-20,835	-24,575	-14,101
Depreciation and impairment losses of property, plant and equipment		-6,720	-2,515	-5,587	-1,041
Other operating expenses		0	-135	0	-135
Profit/loss before financial income and expenses		-22,736	-23,683	-16,598	-21,676
Income from investments in subsidiaries		0	0	-4,228	9,768
Income from investments in associates		-7,518	3,968	-4,437	-8,282
Financial income		142,748	126,940	142,384	126,553
Financial expenses	2	-2,578	-5,484	-4,136	-6,657
Profit/loss before tax		109,916	101,741	112,985	99,706
Tax on profit/loss for the year	3	-21,785	-13,225	-22,051	-13,357
Net profit/loss for the year	4	88,131	88,516	90,934	86,349

Balance sheet 31 December

Assets

	Note	Group		Parent foundation	
		2024	2023	2024	2023
		TDKK	TDKK	TDKK	TDKK
Land and buildings	6	63,482	64,424	62,292	63,234
Investment properties	5	531,900	522,450	531,900	522,450
Other fixtures and fittings, tools and equipment	6	798	669	436	174
Leasehold improvements	6	4,981	5,995	635	649
Property, plant and equipment in progress	6	5,011	176	5,011	176
Property, plant and equipment		606,172	593,714	600,274	586,683
Investments in subsidiaries	7	0	0	48,070	48,555
Investments in associates	8	46,389	45,254	45,722	41,506
Other investments	9,10	384,494	372,988	384,494	372,988
Other receivables	9	11,528	5,093	6,049	5,093
Fixed asset investments		442,411	423,335	484,335	468,142
Fixed assets		1,048,583	1,017,049	1,084,609	1,054,825
Raw materials and consumables		1,213	1,011	0	0
Inventories		1,213	1,011	0	0
Receivables from group enterprises		0	0	0	400
Other receivables		2,576	3,739	1,453	1,662
Corporation tax		1,174	2,243	703	2,243
Receivables		3,750	5,982	2,156	4,305
Current asset investments	10	923,503	947,209	923,503	947,209
Cash at bank and in hand		13,113	11,957	6,997	1,655
Current assets		941,579	966,159	932,656	953,169
Assets		1,990,162	1,983,208	2,017,265	2,007,994

Balance sheet 31 December

Liabilities and equity

	Note	Group		Parent foundation	
		2024	2023	2024	2023
		TDKK	TDKK	TDKK	TDKK
Capital base		748	748	748	748
Distribution framework		30,000	30,000	30,000	30,000
Retained earnings		1,860,630	1,783,404	1,860,630	1,783,404
Equity attributable to shareholders of the Parent Company		1,891,378	1,814,152	1,891,378	1,814,152
Minority interests		4,174	5,342	0	0
Equity		1,895,552	1,819,494	1,891,378	1,814,152
Provision for deferred tax	11	33,095	16,464	33,095	16,470
Provisions		33,095	16,464	33,095	16,470
Mortgage loans		0	86,636	0	86,636
Prepayments received from customers		12,056	11,662	11,995	11,600
Long-term debt	12	12,056	98,298	11,995	98,236
Credit institutions		0	1,737	0	1,737
Trade payables		1,299	1,097	732	1,090
Payables to group enterprises		0	0	33,173	31,794
Corporation tax		3,331	5,224	2,904	3,785
Other payables		12,935	3,520	12,094	3,356
Distributions not yet paid out	13	31,894	37,374	31,894	37,374
Short-term debt		49,459	48,952	80,797	79,136
Debt		61,515	147,250	92,792	177,372
Liabilities and equity		1,990,162	1,983,208	2,017,265	2,007,994
Contingent assets, liabilities and other financial obligations	16				
Related parties	17				
Subsequent events	18				
Accounting Policies	19				

Statement of changes in equity

Group

	Capital base	Distribution framework	Retained earnings	Equity excl. minority interests	Minority interests	Total
	TDKK	TDKK	TDKK	TDKK	TDKK	TDKK
Equity at 1 January	748	30,000	1,783,404	1,814,152	5,342	1,819,494
Cash capital increase	0	0	0	0	1,860	1,860
Cashed out distributions	0	-14,962	0	-14,962	0	-14,962
Reversed distributions	0	0	1,254	1,254	0	1,254
Sale of minority interests	0	0	0	0	0	0
Other equity movements	0	0	0	0	-225	-225
Net profit/loss for the year	0	14,962	75,972	90,934	-2,803	88,131
Equity at 31 December	748	30,000	1,860,630	1,891,378	4,174	1,895,552

Parent foundation

	Capital base	Distribution framework	Retained earnings	Total
	TDKK	TDKK	TDKK	TDKK
Equity at 1 January	748	30,000	1,783,404	1,814,152
Cashed out distributions	0	-14,962	0	-14,962
Reversed distributions	0	0	1,254	1,254
Net profit/loss for the year	0	14,962	75,972	90,934
Equity at 31 December	748	30,000	1,860,630	1,891,378

Cash flow statement 1 January - 31 December

	Note	Group	
		2024	2023
		TDKK	TDKK
Result of the year		88,131	88,516
Adjustments	14	-111,179	-96,290
Change in working capital	15	10,016	-1,763
Cash flow from operations before financial items		-13,032	-9,537
Financial income		651	805
Financial expenses		-1,234	-5,484
Cash flows from ordinary activities		-13,615	-14,216
Corporation tax paid		-5,978	604
Cash flows from operating activities		-19,593	-13,612
Purchase of property, plant and equipment		-12,146	-12,825
Fixed asset investments made etc		-19,016	-17,499
Sale of property, plant and equipment		0	165
Sale of fixed asset investments made etc		9,982	15,601
Dividends received from associates		550	13,428
Cash flows from investing activities		-20,630	-1,130
Repayment of mortgage loans		-86,636	-51,984
Repayment of loans from credit institutions		-1,737	-49
Cash capital increase		1,860	1,004
Other equity entries		-225	-2,761
Distributions		-19,188	-15,739
Cash flows from financing activities		-105,926	-69,529
Change in cash and cash equivalents		-146,149	-84,271
Cash and cash equivalents at 1 January		959,166	934,900
Exchange adjustment of current asset investments		123,599	108,537
Cash and cash equivalents at 31 December		936,616	959,166
Cash and cash equivalents are specified as follows:			
Cash at bank and in hand		13,113	11,957
Current asset investments		923,503	947,209
Cash and cash equivalents at 31 December		936,616	959,166

Notes to the Financial Statements

	Group		Parent foundation	
	2024	2023	2024	2023
	TDKK	TDKK	TDKK	TDKK
1. Staff expenses				
Wages and salaries	29,256	18,784	23,306	12,954
Pensions	1,220	1,103	490	326
Other staff expenses	883	948	779	821
	31,359	20,835	24,575	14,101
Including remuneration to the Executive Board and Board of Directors	15,801	7,161	15,801	7,161
Average number of employees	22	21	11	9

	Remuneratio n Executive Board, Færchfonden	Board of Directors fee, Færchfonden	Total
	TDKK	TDKK	TDKK
Rasmus Færch, Chairman	0	857	857
Per Egebæk Have, Deputy Chairman	0	462	462
Annemette Færch	0	457	457
Bjarke Hedelund Færch	0	237	237
Carsten With Thygesen	0	212	212
Kurt Hedegaard Carstensen	0	212	212
Maya Lauridsen Færch	0	337	337
Poul Erik Fabio Færch Francati	0	212	212
Tine Færch Jørgensen	0	237	237
Claus Omann Jensen, former CEO	4,845	0	4,845
Claus Omann Jensen (severance pay)	7,733	0	7,733
	12,578	3,223	15,801

All board members are paid a fixed fee and also receive variable fees for work in committee groups, which is in addition to the usual board work. The distribution of fixed and variable fees is specified in the information about the board members in the management report.

Notes to the Financial Statements

	Group		Parent foundation	
	2024	2023	2024	2023
	TDKK	TDKK	TDKK	TDKK
2. Financial expenses				
Interest paid to group enterprises	0	0	1,580	1,175
Other financial expenses	2,578	5,484	2,556	5,482
	2,578	5,484	4,136	6,657

	Group		Parent foundation	
	2024	2023	2024	2023
	TDKK	TDKK	TDKK	TDKK
3. Income tax expense				
Current tax for the year	3,118	3,653	3,390	3,785
Deferred tax for the year	16,249	10,250	16,243	10,256
Adjustment of tax concerning previous years	2,036	84	2,036	78
Adjustment of deferred tax concerning previous years	382	-762	382	-762
	21,785	13,225	22,051	13,357

	Group		Parent foundation	
	2024	2023	2024	2023
	TDKK	TDKK	TDKK	TDKK
4. Profit allocation				
Adjustment of distribution framework	14,962	10,957	14,962	10,957
Minority interests' share of net profit/loss of subsidiaries	-2,803	2,167	0	0
Retained earnings	75,972	75,392	75,972	75,392
	88,131	88,516	90,934	86,349

Notes to the Financial Statements

5. Assets measured at fair value

	Group	Parent foundation
	Investment properties	Investment properties
	TDKK	TDKK
Cost at 1 January	340,313	340,313
Additions for the year	2,418	2,418
Cost at 31 December	<u>342,731</u>	<u>342,731</u>
Value adjustments at 1 January	182,137	182,137
Revaluations for the year	7,032	7,032
Value adjustments at 31 December	<u>189,169</u>	<u>189,169</u>
Carrying amount at 31 December	<u>531,900</u>	<u>531,900</u>

Assumptions underlying the determination of fair value of investment properties

Investment properties are measured at fair value. The determination of fair value is based on a DCF model, and Management uses accounting estimates when determining the fair value. The use of accounting estimates implies that the statement of fair value is subject to some uncertainty. The fair value is stated based on assumptions that Management considers probable and realistic. The fair value of investment properties has been assessed by an independent assessor firm at 31 December 2024. Management reassesses assumptions on a current basis, and any changes to the assumptions are reflected in the fair value.

The key assumptions applied when determining the fair value are stated below:

	Group		Parent foundation	
	2024	2023	2024	2023
The fair value of investment properties amounts to	531,900	522,450	531,900	522,450
Value adjustment, income statement	7,032	-13,259	7,032	-13,259
Budget period	2025-2045	2024-2044	2025-2045	2024-2044
Annual operating profit, average	21,475	21,058	21,475	21,058
Return requirements, residential	3.75-4.11%	3.75-4.11%	3.75-4.11%	3.75-4.11%
Return requirements, commercial	7.75%	8.00%	7.75%	8.00%

Notes to the Financial Statements

Sensitivity in determination of fair value of investment properties

In the market value assessment as of 31 December 2024, an individually determined discount rate in the range of 3.75% - 7.75% has been used. The weighted average discount rate is 4.04%.

Changes in estimated required rate of return for investment properties will affect the value of investment properties recognised in the balance sheet as well as value adjustments carried in the income statement.

Changes in	-0,5%	Base	0.5%
	TDKK	TDKK	TDKK
Rate of return	3.54	4,04	4.54
Fair value	608,072	531,900	472,774
Change in fair value	76,172	0	-59,126

6. Property, plant and equipment Group

	Land and buildings	Other fixtures and fittings, tools and equipment	Leasehold improvements	Property, plant and equipment in progress
	TDKK	TDKK	TDKK	TDKK
Cost at 1 January	73,587	4,930	10,646	176
Additions for the year	37	390	141	9,160
Cost at 31 December	73,624	5,320	10,787	9,336
Impairment losses and depreciation at 1 January	9,163	4,260	4,652	0
Impairment losses for the year	0	0	0	4,325
Depreciation for the year	979	262	1,154	0
Impairment losses and depreciation at 31 December	10,142	4,522	5,806	4,325
Carrying amount at 31 December	63,482	798	4,981	5,011

Notes to the Financial Statements

Parent foundation

	Land and buildings	Other fixtures and fittings, tools and equipment	Leasehold improve- ments	Property, plant and equipment in progress
	TDKK	TDKK	TDKK	TDKK
Cost at 1 January	72,397	2,410	649	176
Additions for the year	37	390	141	9,160
Cost at 31 December	<u>72,434</u>	<u>2,800</u>	<u>790</u>	<u>9,336</u>
Impairment losses and depreciation at 1 January	9,163	2,236	0	0
Impairment losses for the year	0	0	0	4,325
Depreciation for the year	979	128	155	0
Impairment losses and depreciation at 31 December	<u>10,142</u>	<u>2,364</u>	<u>155</u>	<u>4,325</u>
Carrying amount at 31 December	<u>62,292</u>	<u>436</u>	<u>635</u>	<u>5,011</u>

Notes to the Financial Statements

	Parent foundation	
	2024	2023
	TDKK	TDKK
7. Investments in subsidiaries		
Cost at 1 January	62,264	59,935
Additions for the year	3,972	2,329
Disposals for the year	-8,160	0
Cost at 31 December	<u>58,076</u>	<u>62,264</u>
Value adjustments at 1 January	-13,709	-14,197
Net profit/loss for the year	-4,228	9,768
Dividend to the Parent Company	0	-9,280
Reversals for the year of revaluations in previous years	7,931	0
Value adjustments at 31 December	<u>-10,006</u>	<u>-13,709</u>
Carrying amount at 31 December	<u>48,070</u>	<u>48,555</u>

Investments in subsidiaries are specified as follows:

Name	Place of registered office	Share capital	Ownership
Kaas Landbrug ApS	Holstebro	625	100%
Investorselskabet 2018 A/S	Holstebro	2,100	80%
Holstebro Udvikling Komplementar ApS (in solvent voluntary liquidation)	Holstebro	50	51%
Sound Hub Denmark A/S	Struer	2,500	80%
SoundInvest A/S	Struer	500	80%
SoundInvest Fund I K/S	Struer	14,100	68%
* SoundInvest Fund I Komplementar ApS	Struer	40	100%

* The company is a subsidiary of one of the foundation's subsidiaries.

Notes to the Financial Statements

	Group		Parent foundation	
	2024	2023	2024	2023
	TDKK	TDKK	TDKK	TDKK
8. Investments in associates				
Cost at 1 January	60,278	56,969	56,530	53,221
Additions for the year	9,203	3,309	9,203	3,309
Cost at 31 December	69,481	60,278	65,733	56,530
Value adjustments at 1 January	-15,024	-5,564	-15,024	-5,564
Net profit/loss for the year	-7,518	3,968	-4,437	-8,282
Dividends received	-550	-13,428	-550	-1,178
Value adjustments at 31 December	-23,092	-15,024	-20,011	-15,024
Carrying amount at 31 December	46,389	45,254	45,722	41,506

Investments in associates are specified as follows:

Name	Place of registered office	Share capital	Ownership
Nupark Accelerace Invest Management ApS	Holstebro	80	29%
Nupark Accelerace Invest K/S	Holstebro	54.400	29%
Accelerace Management A/S	København	7.689	37%
Accelerace Invest II K/S	København	24.231	43%
Sygehusgrunden P/S	Holstebro	1.300	45%
Sygehusgrunden Komplementar ApS	Holstebro	40	45%
* Investorselskabet 2013 A/S (in solvent voluntary liquidation)	Holstebro	500	50%

* The company is an associated company of one of the group's subsidiaries.

Notes to the Financial Statements

9. Other fixed asset investments

	Group		Parent foundation	
	Other investments	Other receivables	Other investments	Other receivables
	TDKK	TDKK	TDKK	TDKK
Cost at 1 January	283,789	5,093	283,789	5,093
Additions for the year	4,334	6,435	4,334	956
Disposals for the year	-9,982	0	-9,982	0
Cost at 31 December	278,141	11,528	278,141	6,049
Revaluations at 1 January	89,199	0	89,199	0
Revaluations for the year	17,154	0	17,154	0
Revaluations at 31 December	106,353	0	106,353	0
Carrying amount at 31 December	384,494	11,528	384,494	6,049

Fixed asset investments, which consist of listed shares, are measured at their fair value as of 31 December 2024. The fair value is determined based on the latest quoted market price. In addition, investments that are not traded on an active market - specifically those related to private equity funds whose primary purpose is to hold underlying investments - are also included. The fair value of these investments is supported by an external assessment, which management has reviewed to verify the principles used in valuing the underlying assets. The fair value of the underlying investments is determined by:

- 1) the valuation at which other shareholders have subsequently invested,
- 2) a valuation calculated using DCF modelling, or
- 3) a valuation based on multiples, such as EV/EBITDA.

Where no external assessment is available, the investments are recognized at cost, which management considers to be the best estimate of fair value as of 31 December 2024.

Notes to the Financial Statements

10. Other investments at fair value

	Value adjustment, income statement	Fair value at 31 December
	TDKK	TDKK
Group		
Investment not listed on an active market, fixed assets	18,503	334,012
Listed bonds and shares, fixed assets	-1,344	50,484
Listed bonds and shares, current assets	87,148	923,503
Parent foundation		
Investment not listed on an active market, fixed assets	18,503	334,012
Listed bonds and shares, fixed assets	-1,344	50,484
Listed bonds and shares, current assets	87,148	923,503

	Group		Parent company	
	2024	2023	2024	2023
	TDKK	TDKK	TDKK	TDKK
11. Provision for deferred tax				
Deferred tax liabilities at 1 January	16,464	6,976	16,470	6,976
Amounts recognised in the income statement for the year	16,631	9,488	16,625	9,494
Deferred tax liabilities at 31 December	33,095	16,464	33,095	16,470

Notes to the Financial Statements

Group		Parent foundation	
2024	2023	2024	2023
TDKK	TDKK	TDKK	TDKK

12. Long-term debt

Payments due within 1 year are recognised in short-term debt. Other debt is recognised in long-term debt.

The debt falls due for payment as specified below:

Mortgage loans

After 5 years	0	86,636	0	86,636
Long-term part	0	86,636	0	86,636
Within 1 year	0	0	0	0
	0	86,636	0	86,636

Prepayments received from customers

After 5 years	12,056	11,662	11,995	11,600
Long-term part	12,056	11,662	11,995	11,600
Within 1 year	0	0	0	0
	12,056	11,662	11,995	11,600

Group		Parent foundation	
2024	2023	2024	2023
TDKK	TDKK	TDKK	TDKK

13. Distributions not yet paid out

Distributions not yet paid out at 1 January	37,374	45,258	37,374	45,258
Distributions made for the year	14,962	10,957	14,962	10,957
Cancelled distributions	-1,254	-3,102	-1,254	-3,102
Distributions paid, realized in the year	-19,188	-15,739	-19,188	-15,739
Distributions not yet paid out at 31 December	31,894	37,374	31,894	37,374

Notes to the Financial Statements

	Group	
	2024	2023
	TDKK	TDKK
14. Cash flow statement - Adjustments		
Financial income	-142,748	-126,940
Financial expenses	2,578	5,484
Depreciation, amortisation and impairment losses, including losses and gains on sales	6,720	2,650
Value adjustments of assets held for investment	-7,032	13,259
Income from investments in associates	7,518	-3,968
Tax on profit/loss for the year	21,785	13,225
	-111,179	-96,290

	Group	
	2024	2023
	TDKK	TDKK
15. Cash flow statement - Change in working capital		
Change in inventories	-202	-177
Change in receivables	207	-294
Change in trade payables, etc	10,011	-1,292
	10,016	-1,763

	Group		Parent foundation	
	2024	2023	2024	2023
	TDKK	TDKK	TDKK	TDKK
16. Contingent assets, liabilities and other financial obligations				
Charges and security				
The following assets have been placed as security with mortgage credit institutes:				
Land and buildings with a carrying amount of	0	307,800	0	307,800
The following assets have been placed as security with the credit facility with a credit institution:				
Securities depository with an accounting value of	354,502	390,763	354,502	390,763

Notes to the Financial Statements

Group		Parent foundation	
2024	2023	2024	2023
TDKK	TDKK	TDKK	TDKK

16. Contingent assets, liabilities and other financial obligations

Rental and lease obligations

The Foundation has entered into rental and leasing agreements with durations of up to 36 months. The total obligation over the lease period amounts to DKK 2,302k. Other group companies have entered into rental and leasing agreements with durations of up to 12 months, with total obligations amounting to DKK 87k.

Other contingent liabilities

As of the balance sheet date, there are pending objections against the Foundation concerning increases in cost-based rent and the amount of rent. Management cannot reliably estimate the potential impact of these cases but does not expect any drawdown on the Foundation's cash and cash equivalents.

The Danish entities within the Group are jointly and severally liable for taxes on the Group's jointly taxed income, etc. Furthermore, the Danish entities are jointly and severally liable for Danish withholding taxes, including taxes on dividends, royalties, and interest. Any subsequent adjustments to corporate or withholding taxes may result in the companies being liable for additional amounts.

The Foundation has also committed to further capital contributions of DKK 54,766k in investments.

17. Related parties

Transactions

The Foundation has chosen to disclose all transactions with related parties in accordance with section 98 c(1) in the Danish Financial Statements Act.

In 2024, rental agreements with members of Management and their close family members amounted to DKK 105k (2023: DKK 83k).

Management remuneration to the Board of Directors and Executive Board is disclosed in note 1, as well as in the management report's information about the members of the Board of Directors.

In 2024, transactions with subsidiaries were as follows:

- DKK 356k (2023: DKK 250k) related to farm rent
- DKK 29k (2023: DKK 28k) related to administrative fee
- DKK 1,580k (2023: DKK 1,175k) related to interests
- DKK 33,173k (2024: DKK 31,794k) related to loans to Kaas Landbrug ApS

18. Subsequent events

No events materially affecting the assessment of the Annual Report have occurred after the balance sheet date.

Notes to the Financial Statements

19. Accounting policies

The Annual Report of Færchfonden for 2024 has been prepared in accordance with the provisions of the Danish Financial Statements Act applying to medium-sized enterprises of reporting class C.

The accounting policies applied remain unchanged from last year.

The Consolidated Financial Statements and the Parent Foundation Financial Statements for 2024 are presented in TDKK.

Restatement of comparative figures upon full consolidation

In previous years, Færchfonden has applied the exception in accordance with section 13(1) in the Danish Financial Statements Act, which is why certain subsidiaries have not been consolidated, as these were considered to be insignificant in accounting terms. The consolidation therefore only included Færchfonden and Kaas Landbrug ApS, while the investments in the insignificant companies were recognised in the consolidated financial statements under the item "Other investments".

With effect from the current year, Færchfonden has consolidated all subsidiaries and has therefore corrected the comparative figures for 2023. The comparative figures for 2022, 2021 and 2020 in the summary of key figures and ratios have not been adjusted, in accordance with section 101(3) of the Danish Financial Statements Act, and are therefore not directly comparable with 2023 and 2024.

Recognition and measurement

The Financial Statements have been prepared under the historical cost method.

Revenues are recognised in the income statement as earned. Furthermore, value adjustments of financial assets and liabilities measured at fair value or amortised cost are recognised. Moreover, all expenses incurred to achieve the earnings for the year are recognised in the income statement, including depreciation, amortisation, impairment losses and provisions as well as reversals due to changed accounting estimates of amounts that have previously been recognised in the income statement.

Assets are recognised in the balance sheet when it is probable that future economic benefits attributable to the asset will flow to the Foundation, and the value of the asset can be measured reliably.

Liabilities are recognised in the balance sheet when it is probable that future economic benefits will flow out of the Foundation, and the value of the liability can be measured reliably.

Assets and liabilities are initially measured at cost. Subsequently, assets and liabilities are measured as described for each item below.

Recognition and measurement take into account predictable losses and risks occurring before the presentation of the Annual Report which confirm or invalidate affairs and conditions existing at the balance sheet date.

Basis of consolidation

The Consolidated Financial Statements comprise the Parent Company, Færchfonden, and subsidiaries in which the Parent Company directly or indirectly holds more than 50% of the voting rights, or in which the Parent Company, through share ownership or otherwise, exercises control. Enterprises in which the Group holds between 20% and 50% of the voting rights and exercises significant influence, but not control, are classified as associates.

On consolidation, items of a uniform nature are combined. Intercompany income and expenses, shareholdings, dividends, and accounts, as well as realised and unrealised profits and losses on transactions between the consolidated enterprises, are eliminated.

The Parent Company's investments in consolidated subsidiaries are offset against the Parent Company's share of the net asset value of the subsidiaries as stated at the time of consolidation.

Notes to the Financial Statements

Minority interests

Minority interests form part of the Group's total equity. Upon distribution of net profit, the net profit is allocated between the share attributable to minority interests and the share attributable to the shareholders of the Parent Company. Minority interests are recognised based on a remeasurement of acquired assets and liabilities at fair value at the time of acquisition of subsidiaries.

For subsequent changes in minority interests where the Group retains control of the subsidiary, the consideration is recognised directly in equity.

Translation policies

Transactions in foreign currencies are translated at the exchange rates at the dates of transaction. Exchange differences arising due to differences between the transaction date rates and the rates at the dates of payment are recognised in financial income and expenses in the income statement.

Receivables, payables and other monetary items in foreign currencies that have not been settled at the balance sheet date are translated at the exchange rates at the balance sheet date. Any differences between the exchange rates at the balance sheet date and the rates at the time when the receivable or the debt arose are recognised in financial income and expenses in the income statement.

Income statement

Revenue

Receivables, payables and other monetary items in foreign currencies that have not been settled at the balance sheet date are translated at the exchange rates at the balance sheet date. Any differences between the exchange rates at the balance sheet date and the rates at the time when the receivable or the debt arose are recognised in financial income and expenses in the income statement.

Revenue is measured at the consideration received and is recognised exclusive of VAT and net of discounts relating to sales.

Expenses for raw materials and consumables

Expenses for raw materials and consumables comprise the raw materials and consumables consumed to achieve the consolidated revenue for the year.

Other external expenses

Other external expenses comprise expenses for premises, farming as well as office expenses, etc.

Staff expenses

Staff expenses comprise wages and salaries as well as payroll expenses.

Amortisation, depreciation and impairment losses

Amortisation, depreciation and impairment losses comprise amortisation, depreciation and impairment of property, plant and equipment.

Other operating income and expenses

Other operating income and other operating expenses comprise items of a secondary nature to the main activities of the Group, including gains and losses from the sale of property, plant and equipment.

Notes to the Financial Statements

Income from investments in subsidiaries and associates

The items “Income from investments in subsidiaries” and “Income from investments in associates” in the income statement include the proportionate share of the profit for the year.

Financial income and expenses

Financial income and expenses comprise interest, financial costs of leasing, realized and unrealized exchange rate adjustments, market value adjustments on securities, amortization of mortgage loans and supplements and reimbursement under the tax scheme.

Tax on profit/loss for the year

Tax for the year consists of current tax for the year and changes in deferred tax for the year. The tax attributable to the profit for the year is recognised in the income statement, whereas the tax attributable to equity transactions is recognised directly in equity.

The Company is jointly taxed with Kaas Landbrug ApS. The tax effect of the joint taxation with the subsidiaries is allocated to the enterprises generating profits or losses in proportion to their taxable income (full allocation with credit for tax losses).

Balance sheet

Property, plant and equipment

Investment properties

Investment properties constitute land and buildings held to earn a return on the invested capital by way of current operating income and/or capital appreciation on sale.

On acquisition investment properties are measured at cost comprising the acquisition price and costs of acquisition. The cost of own constructed assets comprises the acquisition price and expenses directly related to the acquisition, including costs of acquisition and indirect expenses for labour, materials, components and suppliers up until the time when the asset is ready for use.

After the initial recognition investment properties are measured at fair value. Value adjustments of investment properties are recognised in the income statement.

In Management’s opinion the classification of the properties as investment properties did not cause any difficulties.

Fair value is the amount for which the property could be exchanged between knowledgeable, willing parties in an arm’s length transaction on the balance sheet date. The determination of fair value involves material accounting estimates.

The fair value of investment properties has been assessed by the independent assessor firm Savills at 31 December 2024

The estimates applied are based on information and assumptions considered reasonable by Management but which are inherently uncertain and unpredictable. Actual events or circumstances will probably differ from the assumptions made in the calculations as often assumed events do not occur as expected. Such difference may be material. The assumptions applied are disclosed in the notes.

Discounted Cash Flow model

The fair value of investment properties has been determined at 31 December 2024 for each property by using a Discounted Cash Flow model under which expected future cash flows are discounted to present value. The calculations are based on property budgets for the coming years. Allowance has been made for developments in rentals, vacancies, operating expenses, maintenance and administration, etc. The individual, budgeted cash flows are discounted at an individually fixed discount rate added a terminal value.

Notes to the Financial Statements

Other property, plant and equipment

Property, plant and equipment are measured at cost less accumulated depreciation and less any accumulated impairment losses.

Cost comprises the cost of acquisition and expenses directly related to the acquisition up until the time when the asset is ready for use. In the case of assets of own construction, cost comprises direct and indirect expenses for labour, materials, components and sub-suppliers.

Depreciation based on cost reduced by any residual value is calculated on a straight-line basis over the expected useful lives of the assets, which are:

Production buildings	50 years
Other fixtures and fittings, tools and equipment	1-10 years
Leasehold improvements	5-10 years

The fixed assets' residual values are determined at nil.

Depreciation period and residual value are reassessed annually.

Impairment of fixed assets

The carrying amounts of property, plant and equipment are reviewed on an annual basis to determine whether there is any indication of impairment other than that expressed by amortisation and depreciation.

If so, an impairment test is carried out to determine whether the recoverable amount is lower than the carrying amount. If so, the asset is written down to its lower recoverable amount.

The recoverable amount of the asset is calculated as the higher of net selling price and value in use. Where a recoverable amount cannot be determined for the individual asset, the assets are assessed in the smallest group of assets for which a reliable recoverable amount can be determined based on a total assessment.

Investments in subsidiaries and associates

Investments in subsidiaries and associates are recognised and measured under the equity method.

The items "Investments in subsidiaries" and "Investments in associates" in the balance sheet include the proportionate ownership share of the net asset value of the enterprises calculated on the basis of the fair values of identifiable net assets at the time of acquisition.

The total net revaluation of investments in subsidiaries and associates is transferred upon distribution of profit to "Reserve for net revaluation under the equity method" under equity. The reserve is reduced by dividend distributed to the Parent Company and adjusted for other equity movements in the subsidiaries and the associates.

Subsidiaries and associates with a negative net asset value are recognised at DKK 0. Any legal or constructive obligation of the Parent Company to cover the negative balance of the enterprise is recognised in provisions.

Fixed asset investments

Fixed asset investments, which consist of listed bonds and shares, are measured at their fair values at the balance sheet date. Fair value is determined on the basis of the latest quoted market price.

Investments which are not traded in an activemarket are measured at their fair value based on an external assessment from independent third party.

Other fixed asset investments

Other fixed asset investments consist of deposits in investment funds.

Notes to the Financial Statements

Inventories

Inventories are measured at the lower of cost under the FIFO method and net realisable value.

The net realisable value of inventories is calculated at the amount expected to be generated by sale of the inventories in the process of normal operations with deduction of selling expenses and costs of completion. The net realisable value is determined allowing for marketability, obsolescence and development in expected selling price.

The cost of raw materials and consumables equals landed cost.

Receivables

Receivables are measured in the balance sheet at the lower of amortised cost and net realisable value, which corresponds to nominal value less provisions for bad debts.

Current Asset Investments

Current Asset Investments, which consist of listed bonds and shares, are measured at their fair values at the balance sheet date. Fair value is determined on the basis of the latest quoted market price.

Equity

The Foundation's tied-up equity comprises the original base capital including subsequent increases.

Available equity comprises distributable amounts according to the distribution framework and retained earnings.

Deferred tax assets and liabilities

Deferred tax is recognised in respect of all temporary differences between the carrying amount and the tax base of assets and liabilities, including provisions for tax purposes for later distribution.

Deferred tax is measured on the basis of the tax rules and tax rates that will be effective under the legislation at the balance sheet date when the deferred tax is expected to crystallise as current tax. In cases where the computation of the tax base may be made according to alternative tax rules, deferred tax is measured on the basis of the intended use of the asset and settlement of the liability, respectively.

Deferred tax assets are measured at the value at which the asset is expected to be realised, either by elimination in tax on future earnings or by set-off against deferred tax liabilities.

Current tax receivables and liabilities

Current tax receivables and liabilities are recognised in the balance sheet at the amount calculated on the basis of the expected taxable income for the year adjusted for tax on taxable incomes for prior years. Tax receivables and liabilities are offset if there is a legally enforceable right of set-off and an intention to settle on a net basis or simultaneously.

Financial liabilities

Loans, such as mortgage loans and loans from credit institutions, are recognised initially at the proceeds received net of transaction expenses incurred. Subsequently, the loans are measured at amortised cost; the difference between the proceeds and the nominal value is recognised as an interest expense in the income statement over the loan period.

Other debts are measured at amortised cost, substantially corresponding to nominal value.

Distributions

Distributions paid out

Notes to the Financial Statements

Distributions that have been adopted and paid out in accordance with the purpose of the Foundation at the balance sheet date are deducted from equity in connection with distribution of profit.

Distributions not yet paid out

Distributions that have been adopted in accordance with the purpose of the Foundation at the balance sheet date and have been announced to the recipients, but have not yet been paid out at the balance sheet date, are deducted from equity in connection with distribution of profit and recognised as debt.

Distribution framework

At the meeting of the Board of Directors at which the Annual Report is adopted, the Board of Directors lays down a distribution framework in respect of the amount expected to be distributed. This amount is transferred from distributable reserves to the distribution framework. Concurrently with being announced to the recipients, the distribution amounts are paid out, or they are transferred to debt or, in rare cases, to provisions relating to distributions.

Provisions relating to distributions

In case of distributions which have been announced to the recipient and which are conditional upon one or more events taking place at the recipient, the obligation may be uncertain as to amount or time of payment. Such items are recognised in other provisions.

Cash Flow Statement

In accordance with section 86(4) in the Danish Financial Statements Act, the Parent Foundation has not prepared a cash flow statement for the Foundation itself but has only prepared a cash flow statement for the Group.

The cash flow statement shows the Group's cash flows for the year broken down by operating, investing and financing activities, changes for the year in cash and cash equivalents as well as the Group's cash and cash equivalents at the beginning and end of the year.

Cash flows from operating activities

Cash flows from operating activities are calculated as the net profit/loss for the year adjusted for changes in working capital and non-cash operating items such as depreciation, amortisation and impairment losses, and provisions. Working capital comprises current assets less short-term debt excluding items included in cash and cash equivalents.

Cash flows from investing activities

Cash flows from investing activities comprise cash flows from acquisitions and disposals of intangible assets, property, plant and equipment as well as fixed asset investments.

Cash flows from financing activities

Cash flows from financing activities comprise cash flows from the raising and repayment of long-term debt as well as payments to and from shareholders.

Cash and cash equivalents

Cash and cash equivalents comprise "Cash at bank and in hand" and "Current asset investments". "Current asset investments" consist of short-term securities with an insignificant risk of value changes that can readily be turned into cash.

The cash flow statement cannot be immediately derived from the published financial records.

Notes to the Financial Statements

Financial Highlights

Explanation of financial ratios

Solvency ratio

$\text{Equity at year end} \times 100 / \text{Total assets at year end}$

Return on equity

$\text{Net profit for the year} \times 100 / \text{Average equity}$